

Khiron Life Sciences Corp.

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE THREE AND SIX MONTHS ENDED June 30, 2021 and 2020

August 20, 2021

Introduction

The following interim management's discussion and analysis (Interim MD&A) of Khiron Life Sciences Corp. (the "Company" or "Khiron") for the three and six months ended June 30, 2021 has been prepared to provide material updates to the business operations, liquidity and capital resources of the Company since its last annual management's discussion and analysis, being the management's discussion and analysis for the year ended December 31, 2020 (Annual MD&A). This Interim MD&A does not reflect any non-material events since the date of the Annual MD&A.

For the purposes of preparing this Interim MD&A, management, in conjunction with the board of directors of the Company (the Board), considers the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of the Company's common shares; (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. Management, in conjunction with the Board, evaluates materiality with reference to all relevant circumstances, including potential market sensitivity.

This discussion should be read in conjunction with the Company's Annual MD&A, audited annual consolidated financial statements for the years ended December 31, 2020 and 2019, together with the notes thereto, and unaudited condensed interim consolidated financial statements for the three and six months ended June 30, 2021 and 2020, together with the notes thereto. Results are reported in Canadian dollars, unless otherwise noted.

The Company's unaudited condensed interim consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) and interpretations of the IFRS Interpretations Committee (IFRIC). The unaudited condensed interim consolidated financial statements have been prepared in accordance with International Standard 34, Interim Financial Reporting. Accordingly, information contained herein is presented as of August 20, 2021, unless otherwise indicated.

This interim MD&A has been prepared by reference to the MD&A disclosure requirements established under National Instrument 51-102 *Continuous Disclosure Obligations* (NI 51-102) of the Canadian Securities Administrators. Additional information regarding Khiron is available on its website at www.khiron.ca or through the Company's SEDAR profile available at www.sedar.com.

Caution Regarding Forward-Looking Statements

This MD&A contains or incorporates certain forward-looking information and forward-looking statements, as defined in applicable securities laws (collectively referred to herein as "forward-looking statements"). These statements relate to future events or the Company's future performance, objectives, goals, strategies, beliefs, intentions, plans, estimates, projections and outlook, or estimates or predictions of actions of customers, suppliers, partners, distributors, competitors or regulatory authorities. All statements other than statements of historical fact are forward-looking statements. Often, but not always, forward-looking statements can be identified by the use of words such as "plans", "expects", "is expected", "budget", "scheduled", "estimates", "continues", "forecasts", "projects", "predicts", "intends", "anticipates" or "believes", or variations of, or the negatives of, such words and phrases, or state that certain actions, events or results "may", "could", "would", "should", "might" or "will" be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those anticipated in such forward-looking statements. The forward-looking statements in this MD&A speak only as of the date of this MD&A or as of the date specified in such statement.

Inherent in forward-looking statements are risks, uncertainties and other factors beyond the Company's

ability to predict or control. Please also refer to those risk factors set out in *Risk Factors*. Readers are cautioned that the list of risk factors that may affect the forward-looking statements is not exhaustive, and that the assumptions underlying such statements may prove to be incorrect. Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this MD&A.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the Company's actual results, performance or achievements to be materially different from any of its future results, performance or achievements expressed or implied by forward-looking statements. All forward-looking statements herein are qualified by this cautionary statement. Accordingly, readers should not place undue reliance on forward-looking statements. The Company undertakes no obligation to update publicly or otherwise revise any forward-looking statements whether as a result of new information or future events or otherwise, except as may be required by law. If the Company does update one or more forward-looking statements, no inference should be drawn that it will make additional updates with respect to those or other forward-looking statements, unless required by law.

Description of The Business

Khiron was incorporated under the *Business Corporations Act* (British Columbia) on May 16, 2012. The Company's shares are listed on the TSX Venture Exchange (TSXV) under the symbol "KHRNF" and on the Frankfurt Stock Exchange under the symbol "A2JMXC".

Khiron is a leading vertically integrated medical cannabis company with core operations in Latin America and Europe. Leveraging wholly-owned medical health centres and proprietary telemedicine platforms, Khiron combines a patient-oriented approach, physician education program, scientific expertise, product innovation, and agricultural infrastructure to drive prescriptions and Brand loyalty with patients worldwide. The Company focuses on achieving a first mover advantage in the Latin American market and is evolving its strategy towards global expansion. The Company's wholly owned subsidiary, Khiron Colombia S.A.S., is licensed in Colombia for the cultivation, production, domestic distribution and international export of both tetrahydrocannabinol (THC) and cannabidiol (CBD) medical cannabis. The Company is authorized to manufacture and fill prescriptions for high-THC and low-THC medical cannabis in Colombia, works with local partners to provide medial cannabis products to patients in Peru, Brazil, Germany and the United Kingdom (UK), and retails an approved line of CBD cosmetic products in Colombia and the UK.

The Company has three operating segments:

- 1) <u>Medical Cannabis Products</u> in which the Company grows, produces and sells branded products and services to patients with medical conditions where cannabis is an acceptable, proven option.
- 2) <u>Health Services</u> where the Company operates its own network of medium complexity health centres (operating under the ILANS and Zerenia[™] brands) and Zerenia satellite clinics offering a suite of health, medical and surgical services, including insured services in alignment with insurance company partners.
- 3) <u>Wellbeing Products</u> the Company produces and markets CBD and hemp based consumer packaged goods, such as its Kuida™ cosmetics line.

Overview

During Q2 2021, the Company continued advancing as a leading medical cannabis provider in Latin America and Europe by:

- expanding its clinic presence in Colombia with the opening of additional Zerenia[™] satellite clinics to increase patient access;
- continuing to develop real-world evidence from cannabinoid-based treatments to improve patient treatment and physician education, and conduct pharmacoeconomic studies;
- opening its first international Zerenia™ clinic in Peru, leveraging Colombian experience;
- expanding medical cannabis product lines in the UK and Germany;
- establishing key components of the supply chain for Brazil and Mexico; and,
- advancing physician education globally, including through its CPD accredited Khiron Academy in the UK.

Khiron saw an overall increase in medical cannabis revenues of 47% in Q2 2021 verses the first quarter of 2021. Growth in medical cannabis continues to be supported by the Company's clinical infrastructure and health services. During the second quarter, Khiron began the international expansion of its vertically integrated clinic model starting with Peru.



	Colombia	Peru	Brazil	Mexico	UK	Germany
Medical Cannabis Sales	Yes	Yes	Yes	Future	Yes	Yes
QoQ Medical Cannabis Volume Growth	43%	21%	-	-	475%	265%
First Sales	Q1 2020	Q3 2020	Q3 2021	-	Q3 2020	Q1 2021
Current Product Portfolio	High/Low THC & CBD Extract	High/Low THC & CBD Extract	CBD Extract	-	Dry Flower 20/1 & 1/14	Dry Flower 20/1 & 1/14
Cannabis Production	Cultivation & Extraction	Import from Colombia	Import from Colombia	To import from Colombia	3 rd party supply chain	3 rd party supply chain
Colombian Genetics	✓	✓	✓	✓	In progress	In progress
Medical Cannabis Education	✓	✓	✓	✓	CPD Accredited	✓
Health Centres	3	-	-	-	-	-
Zerenia [™] Satellite Clinic	8	1 ¹	Future	Future	Future	-

^{1.} ZereniaTM satellite clinic operated with strategic partner Clinica Montesur

Page 4

The following tables summarizes certain operating and financial results for each of the three months ended June 30, 2021, March 31, 2021, and June 30, 2020.

		Q2 2021	Q1 2021	Change	Q2 2020	Change
Key Operating Statistics						
Medical cannabis						
Revenue generating countries	#	4	4	-	1	300%
Latin America	Units	11,058	7,969	39%	380	2,678%
Europe	Grams	42,890	11,080	285%	-	-
Health services						
Patient interactions	#	32,984	32,331	2%	19,151	72%
Wellness						
Units	#	3,173	2,758	15%	3,064	4%
Financial Results						
Revenue						
Medical cannabis	\$	825,520	563,159	47%	25,373	3,154%
% of total revenue		29%	20%	-	1.5%	-
Latin America	\$	610,947	506,745	21%	25,373	2,408%
Europe	\$	214,573	56,414	428%	-	-
% Latin America		74%	90%	-	100%	-
% Europe		26%	10%	-	-	-
Total revenue	\$	2,802,900	2,836,573	(1%)	1,670,276	68%
Gross profit before fair value						
adjustment	\$	1,045,690	1,090,068	(4%)	319,251	228%
Medical cannabis	\$	727,457	504,668	44%	19,537	3,723%
% of Total gross profit		70%	46%	-	6%	-
Latin America	\$	512,884	448,254	14%	19,537	2,625%
Europe	\$	214,573	56,414	428%	-	-
% Latin America		70%	89%	-	100%	-
% Europe		30%	11%	-	-	-
Gross margin before fair value						
adjustment		37%	38%	-	19%	-
GM Medical cannabis		88%	90%	-	77%	-
GM Latin America		84%	88%	-	77%	-
GM Europe		100%	100%	-	-	-
Gross profit	\$	1,826,173	1,561,159	17%	1,008,636	81%
Net loss	\$	(4,796,002)	(5,494,351)	13%	(5,712,704)	16%
Adjusted EBITDA ¹	\$	(3,850,033)	(4,019,222)	5%	(3,855,401)	1%
Loss per share	\$/share	(0.03)	(0.04)	25%	(0.05)	40%

Adjusted EBITDA is a non-IFRS measure. Refer to Adjusted EBITDA section for the Company's MD&A for a reconciliation.

	Q2 2021	Q1 2021	Change	Q2 2020	Change
Financial Position					
Cash	\$ 9,356,185	12,504,652	(25%)	20,175,940	(54%)
Pro-forma cash¹	\$ 20,636,185	12,504,652	65%	20,175,940	2%
Working capital	\$ 18,779,664	22,595,729	(17%)	23,244,380	(19%)
Net debt	\$ 7,653,879	10,189,812	(25%)	17,131,438	(55%)
Pro-forma net debt ¹	\$ 18,933,879	10,189,812	86%	17,131,438	11%

^{1.} Inclusion of net proceeds of \$11.3 million from the July 2021 equity financing

Key developments during Q2 2021 and up to August 20, 2021

- 47% growth in medical cannabis revenues from Q1 2021 to over \$825 thousand in Q2 2021, representing 29% of total revenues
- Filled over 10,500 prescriptions in Q2 2021 in Colombia, representing a 40% increase from Q1 2021, and over 25,000 prescriptions year-to-date, with continued growth subsequent to the quarter
- Expanded medical cannabis product lines in the UK and Germany, supporting significant quarter over quarter increases in volumes and revenues
- Gross profits, before fair value gains, of \$1.0 million in Q2 2021 slightly lower than Q1 2021 due to
 margin compression in the health services segments related to reduced complex surgeries as a
 result of COVID-19 impacts and the impact of foreign exchange related to the Colombia Peso,
 offset by higher contributions from the medical cannabis segment
- While gross profits before fair value gains in Q2 2021 were relatively flat compared to Q1 2021, at \$1.0 million, gross profits continue to benefit from growth in the higher-margin medical cannabis segment; in Q2 2021, medical cannabis contributed approximately 70% of total gross profits before fair value gains on approximately 30% of total revenues
- Opened first Zerenia[™] clinic in Peru, prescribing high and low THC medical cannabis products to patients
- In June 2021, Khiron was awarded high-THC medical cannabis quotas for exports to Mexico from Colombia
- In July 2021, Khiron successfully exported medical cannabis into Brazil under an import authorization from the Brazilian health authority, ANVISA
- Also in July 2021, Dr. Eduardo Faveret was appointed Medical Director for Khiron Brazil, positioning the Company to expand its Zerenia[™] clinics in key cities in Brazil

Medical cannabis products

Colombia

- Increased patient access by expanding Zerenia clinics across Colombia with satellite clinics in major urban centers
- The percentage of prescriptions filled covered by insurance remained strong at approximately 50% in Q2 2021, from 60% in Q1 2021, as out of pocket growth outpaced insured coverage growth despite insurance coverage continuing to be a major support for growth
- Surpassed 10,500 filled patient prescriptions in Colombia in Q2 2021, representing a 43% increase from Q1 2021
- Partnered with the Colombia Cancer League and 21 leading medical institutions in 11 cities to deliver 3,000 medical cannabis consultations at no cost to patients

- On July 23, 2021, the Colombian Government signed Decree 811 of 2021, expanding the regulatory framework for domestic and export medical cannabis to allow for 1) medical cannabis distribution across most pharmacies in the country; 2) the expansion of CBD-based products; and 3) the export of dried flower medical cannabis to international markets, among others.

Mexico

- In June 2021, the Government of Colombia awarded Khiron high-THC medical cannabis extract export quotas for Mexico
- To date, several hundred physicians in Mexico, Colombia, Brazil and Peru have completed the online medical cannabis certificate course developed by the Company in conjunction with Mexico's Tecnologico de Monterrey (Monterrey Institute of Technology), enabling them to safely prescribe medical cannabis

Peru

- In June 2021, Khiron opened its first Zerenia[™] clinic in Peru, its first clinic outside of Colombia, via a strategic partnership with Lima-based Clinica Montesur
- In Q2 2021, medical cannabis sales in Peru increased 21% from Q1 2021

Brazil

- In July 2021, Khiron completed its first medical cannabis sale in Brazil
- In July 2021, Khiron progressed its plans to expand the Zerenia[™] vertically integrated clinic model into Brazil with the appointment of Dr. Eduardo Faveret, a prominent advocate and leading prescriber of medical cannabis in Brazil. as Medical Director

Europe and UK

- Increased sales of medical cannabis in the UK by 475% from Q1 2021, supported by the introduction of Khiron 1/14 (High CBD flower)
- Khiron Academy[™], the Company's medical cannabis e-learning certification, has been completed by hundreds of physicians across Latin America and Europe, and was accredited for UK Continuing Professional Development
- Increased sales of medical cannabis in Germany by 265% from Q1 2021, supported by the introduction of Khiron 20/1 (High THC Flower)

Health services

- The Company expanded clinic coverage across Colombia through the opening of additional Zerenia satellite clinics, for a total of 8 at the end of Q2 2021, offering in-person and telehealth services.
- During the second quarter of 2021, the impact of COVID-19 restrictions on health services resulted in the reduction on complex surgeries and the associated revenues. The Company expected to reschedule the majority of the surgeries beginning in Q3 2021 to return to pre-COVID-19 levels.

Corporate

- During the second quarter of 2021, mass political protests began in Colombia. The impact on the Company's operations during this period has been limited as the telehealth solutions implemented following the onset of the COVID-19 pandemic have been leveraged in order to continue to provide patient consultations.
- On May 21, 2021, the Company received the Receipt from the Ontario Securities Commission for its final short form base shelf prospectus ("Base Shelf Prospectus") filed on the same date. The Base Shelf Prospectus allows the Company, during the 25-month period that the Base Shelf Prospectus, including any amendments thereto, remains valid, to raise up to \$50 million in the

aggregate through the offering for sale of Securities of the Company (as defined in the Base Shelf Prospectus). The specific terms of any Securities offered will be described in a Prospectus Supplement to the Base Shelf Prospectus. For additional details, please refer to the Base Shelf Prospectus filed under the Company's issuer profile on SEDAR.com on May 21, 2021.

- In June 2021, Franziska Katterbach was appointed President, Khiron Europe to replace Tejinder Virk, who resigned from the Company to pursue other opportunities.
- In July 2021, Khiron completed a \$12.3 million equity financing with a U.S. institutional investor through the issuance of 27,435,000 units of the Company at a price of \$0.45 per unit. Each unit was comprised of one common share and one common share purchase warrant, with each warrant entitling the holder thereof to purchase one common share of the Company at an exercise price of \$0.75 per share expiring on November 26, 2025.
- In August 2021, Khiron published its inaugural Environmental, Social and Governance (ESG) report, which captures the period between January 1, 2020 and December 31, 2020

Q2 financial summary

The Company recorded revenues of \$2.8 million in Q2 2021, consistent with Q1 2021 as increases in medical cannabis revenues were offset by a decline in health services revenues. The devaluation of the Colombian Peso resulted in a decrease in Canadian equivalent revenues of approximately 7%. During Q2 2021, approximately 29% of the Company's revenues were from medical cannabis products, compared to 20% in Q1 2021 and less than 1% in Q2 2020. Medical cannabis sales in Q2 2021 increased by 47% over Q1 2021due to continued growth in Colombia, supported by the Company's expanding clinic network and the continued support from insurance coverage which began in December 2020, along with continued growth in Peru, the UK and Germany. Revenues from health services declined as a result of COVID-19 restrictions resulting in the rescheduling of complex surgeries which are generally higher margin services.

Gross profit before fair value adjustments was \$1.0 million, reflecting a 228% increase from Q2 2020 mainly due to the contributions from medical cannabis sales. Compared to Q1 2021, gross profits were flat, due to a 43% decrease health services gross profits attributable to a reduction in high margin services and the devaluation in the Colombian Peso, offset by increased gross profits from medical cannabis. Including a net fair value adjustment of \$0.8 million, the gross profit recognized in the three and six months ended June 30, 2021 of \$1.8 million and \$3.4 million, respectively, represent increases of 81% and 134%, respectively, compared to the prior year periods which included the transition to the Company accounting for biological assets at fair value following commercialization.

Expenses in the three and six months ended June 30, 2021 decreased 1% and 16%, respectively, from the prior year comparative periods as a result of reductions in all categories with the exception of research and development as the Company continues to prudently manage resources with the ongoing pandemic and benefited from the devaluation of the Colombian Peso. Compared to Q1 2021, expenses decreased 6% as reductions in general and administrative costs and research and development costs were largely offset by increases in share-based compensation and selling, marketing and promotion as the Company. While the operating presence of the Company has expanded, with sales in four countries throughout Q2 2021 compared to only Colombia in Q2 2020, general and administrative costs in Q2 2021 decreased 2% from the prior year, although decreases in salaries, consulting fees and investor relations were largely offset by increases in corporate governance costs as a result of a significant increase in insurance premiums and professional fees from the increased scale of the Company. On a year-to-date basis, general and administrative expenses decreased 3% year from 2020 to 2021 as increases in insurance costs and depreciation largely offset decreases in all other categories.

The Company recorded a net loss of \$4.8 million and \$10.3 million for the three and six months ended June 30, 2021, respectively, compared to a net loss of \$5.7 million and \$14.9 million in the respective prior year quarters. On an adjusted EBITDA basis, the Company recorded a net loss of \$3.9 million and \$7.9 million for the three and six months ended June 30, 2021, respectively, compared losses of \$3.9 million and \$9.7 million in the respective prior year periods. The adjusted EBITDA loss in Q2 2021 represented a decrease

of \$0.1 million from Q1 2021. (non-GAAP measure, see Adjusted EBITDA for calculation).

Global COVID-19 Pandemic

The outbreak of the novel coronavirus, commonly referred to as "COVID-19", has spread throughout all regions in which Khiron operates, being South America, Europe and North America, causing companies and various international jurisdictions to impose restrictions such as quarantines, business closures and travel restrictions. While these effects are expected to be temporary, the duration of the business disruptions internationally and their impacts on the Company cannot be reasonably estimated at this time. The Company's operations continue to experience levels of volatility as the circumstances surrounding COVID-19 are continuously changing. In Q2 2021 specifically, an increase of infections in Colombia from late May to a peak in late June, affected expected health services revenues and to a lesser extent, growth in medical cannabis product revenues.

The impact of COVID-19 on the Company's business and operations was most prominent at the start of the pandemic (approximately Q2, 2020) where the Company's clinics in Colombia (while deemed essential services) were challenged by operational safety measures that, in part, contributed to a reduction of patient consultations and services available on offer. The pandemic also had the effect early on of slowing the Company's expansion and business operations in certain international jurisdictions due to the implementation of various restrictive measures and other resource allocation by government bodies to slow the spread of COVID-19. To date, the Company has seen gradual improvement as various business activities and government measures normalize.

A return to COVID-19 restrictions, if enacted, could have implications similar to those experienced in 2020 such as tempered growth in sales, specifically in new markets where significant investments are required for start-up costs and promotional activities. However, the Company's investment in and implementation of telemedicine services during 2020 may reduce the overall impact of such events on its sales of medical cannabis. In the event of a major disruption in operating activities, the Company expects to respond in a manner consistent with 2020 to reduce costs and allocate available resources to focus on core revenue generating operations and markets, including, where appropriate, rationalization of product lines and operating capacity.

While the Company starts the third quarter of 2021 with a cash balance of \$9.4 million, excluding net proceeds of \$11.3 million from the July 2021 financing, the Company must prudently manage its cash and maintain its liquidity amidst the uncertainty of incoming cash flows during the COVID-19 pandemic. The Company's core focus will be on its medical businesses using a predominantly digital strategy focus to grow its patient network and sell its medical cannabis products both locally in Colombia and globally. Maintaining high quality growth and extracts at its cultivation site will be critical to the Company's success. Maintaining liquidity through the crisis and continuing with its core strategy should place the Company in a very strong competitive position once the crisis ends.

Outlook

The primary business objectives for the Company over the next 12 months are as follows:

- Increase sales of medical cannabis products across all markets
- Enhance Khiron's vertically integrated strategy and value-chain capture with respect to certain key business functions such as its clinic operations, supply chain and distribution network, while also ensuring continuity and quality of supply
- Continue clinic expansion to increase access to physician and patient networks through capital investments during the remainder of fiscal 2021 and during the first quarter of 2022
- Continue negotiations and discussions with insurance companies in Colombia for medical cannabis coverage and leverage all the pharmacoecnomic data generate by the clinics to open discussion

with insurance companies across Latin America to provide increased access to patients throughout the region

Under the Medical Cannabis Products segment, the Company is focused on growing product sales in existing markets (Colombia, Peru, the UK, and Germany) and new markets (Brazil and Mexico):

- By increasing patient access to trained medical professionals through the advancement of the Company's health services segment in applicable markets, including:
 - utilizing its Zerenia-branded satellite clinics to provide localized patient access to medical cannabis professionals;
 - continuing to develop and deliver physician education to increase the number of prescribing physicians, drive prescriptions and enhance patient outcomes; and
 - continuing to develop relationships with more insurance companies to ensure patient access, increase patient retention and support higher patient growth.
- By establishing and expanding medical cannabis product offerings in new and existing markets;
- By continuing to obtain and maintain new and existing regulatory permits, licenses and quotas.

The Company intends to leverage expertise gained in Colombia to advance operational strategies in other markets as they develop, subject to regulatory conditions. The Company expects that it will continue to rely on its asset-light supply and distribution strategies that leverage the Company's existing infrastructure coupled with outsourced supply and distribution partnerships.

In Q2 2021, the breakdown of medical cannabis revenues by region was 74% from Latin America and 26% from Europe. Over the next 12 months, the majority of revenues are expected to be contributed from Latin America with Colombia as the dominant regional contributor. The contribution from Europe is expected to increase quarter over quarter. By Q1 2022, monthly revenues from medical cannabis sales are expected to increase to over \$1 million, at current exchange rates, and become the dominant revenue stream for Khiron. Beyond Q1 2022, the Company expects revenues from medical cannabis to grow across all markets at average quarterly growth rates of 25-35%, compared to the quarterly growth rates surpassing 40% achieved since the commencement of medical cannabis sales in Q1 2020. The growth in medical cannabis sales is expected to be supported by the continued expansion of the health services segment, both within Colombia and internationally, which has been foundational to the successes achieved in Colombia to date, coupled with advancements in insurance coverage for patients with the support of pharmacoeconomics studies.

Under the Health Services segment, the Company is focused on expanding operating capacity and utilization in each market in which it operates. While the Company expects to continue to expand its clinic network internationally, revenues from health services are expected to be driven by the core operations in Colombia. The Company expects for revenues from health services to stabilize at approximately \$1 million per month, consistent with levels achieved in the month of March 2021.

Under the Wellness Products segment, the Company is leveraging existing brand recognition in Colombia to support continued e-commerce sales and distribution with local partners. In all other markets where the Company's Wellbeing Products are available for sale including the UK and Spain, the Company is pursuing distribution agreements to expand market presence while reducing marketing and distribution costs.

Review of Operations for the three and six months ended June 30, 2021 and 2020

The following is a summary of Khiron's income statement:

	For the three r	nonths ended	For the six	months ended
		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
	\$	\$	\$	\$
Health services:				
Revenues	1,944,310	1,590,801	4,182,232	3,408,671
Cost of sales	1,649,850	1,333,960	3,328,819	2,770,540
Gross profit health services	294,460	256,841	853,413	638,131
Medical cannabis products:				
Revenues	825,521	25,373	1,388,680	25,853
Cost of sales	98,064	5,835	156,555	5,946
Gross profit medical products	727,457	19,538	1,232,125	19,907
Wellness products:				
Revenues	33,069	54,102	68,561	136,401
Cost of sales	9,296	11,230	18,341	38,276
Gross profit wellness products	23,773	42,872	50,220	98,125
Gross profit before the undernoted	1,045,690	319,251	2,135,758	756,163
Changes in fair value of inventory sold	(137,044)	-	(176,705)	-
Unrealized gain on changes in fair	047 527	600 205	4 429 270	600 205
value of biological assets	917,527	689,385	1,428,279	689,385
Gross profit	1,826,173	1,008,636	3,387,332	1,445,548
Expenses				
General and administrative costs	(4,427,776)	(4,530,842)	(10,019,524)	(10,378,138)
Share-based compensation	(1,311,811)	(1,342,802)	(2,033,016)	(3,491,417)
Selling, marketing and promotion	(649,650)	(692,772)	(1,047,553)	(1,451,991)
Research and development	(97,575)	(104,501)	(444,720)	(1,048,020)
1	(6,486,812)	(6,670,917)	(13,544,813)	(16,369,566)
	/40 = 000	(00.400)	(400.053)	(05.073)
Other loss, net	(135,363)	(60,423)	(132,872)	(25,873)
Net loss	(4,796,002)	(5,712,704)	(10,290,353)	(14,949,891)

Gross profit – health services

Health services include the revenues and costs from the ILANS and Zerenia[™] health centres. Zerenia is the integrative medical care clinic designed to treat "body, mind and spirit" with medical cannabis and other services. These services are supported by rehabilitation, complementary medicine and diagnostic technology, involving programs for managing multiple symptoms in different pathologies.

Revenues from health services in Q2 2021 increased 22% from Q2 2020 to \$1.9 million as a result of the reduced impacts from COVID-19 related restrictions which limited operations significantly throughout Q2 2020. The gross profit from health services increased as a result of increase volume of services. Compared to Q1 2021, revenues and gross profit from health services declined 13% and 43%, respectively, as a result of a reduction in high margin services, such as surgeries, in addition to the devaluation of Colombian Peso against the Canadian dollar.

The following table shows the gross margin results of the clinics for the three and six months ended June 30, 2021 and 2020:

For the three months ended		For the six months ended		
		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
			\$	\$
Revenues	1,944,310	1,590,801	4,182,232	3,408,671
Cost of sales	1,649,850	1,333,960	3,328,819	2,770,540
Gross profit	294,460	256,841	853,413	638,131
Gross margin	15%	16%	20%	19%

Gross profit - medical cannabis products

In Q2 2021, medical cannabis sales were largely comprised of sales in Latin America, predominately Colombia along with contributions from Peru, as well as Europe, being comprised of the UK and Germany. Gross profits from medical cannabis are mainly a result of sales in Colombia where pricing has been stable in Colombian Pesos while approximately 30% of medical cannabis gross profits in Q2 2021 were contributed by European operations which are accounted for on a net basis, contributing gross margins of 100%. Sales in Peru increased approximately 15% from Q1 2021, however, due to the early stages of the market development, overall contributions are not significant at this time.

In Q2 2020, medical cannabis represented early sales in Colombia of low-THC medical cannabis which commenced at the end of March 2020. The Company delivered its first medical cannabis sales in Peru and the UK in Q3 2020 and its first sales in Germany in Q1 2021.

The following tables show the quarterly gross margin results medical cannabis for the three and six months ended June 30, 2021 and 2020, on a consolidated basis and by geographical region:

onsolidated For the three months en		nths ended	For the six mo	nths ended
		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
	\$	\$	\$	\$
Revenues	825,521	25,373	1,388,680	25,853
Cost of sales	98,064	5,836	156,555	5,946
Gross profit before fair value adjustment	727,457	19,537	1,232,125	19,907
Gross margin	88%	77%	89%	77%

Medical Cannabis by Region

Latin America	For the three months ended		For the six mor	nths ended
		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
	\$	\$	\$	\$
Revenues	610,947	25,373	1,117,693	25,853
Cost of sales	98,064	5,836	156,555	5,946
Gross profit before fair value adjustment	512,884	19,537	961,138	19,907
Gross margin	84%	77%	86%	77%
Units (bottles of magistral preparations)	11,058	380	19,027	387
Revenue per unit	55.2	66.8	58.7	66.8

Europe	For the three months ended		For the six months ended	
-		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
	\$	\$	\$	\$
Revenues	214,573	-	270,987	-
Cost of sales	-	-	-	-
Gross profit before fair value adjustment	214,573	-	270,987	-
Gross margin	100%	N/A	100%	N/A%
Grams (dry flower)	42,690	-	53,770	_
Revenue per gram	5.03	-	5.04	-

Gross profit – wellbeing products

Wellbeing products revenues in Q1 2021 were from sales to distributors of the Company's Kuida[™] products in Colombia, which started distribution in the Q4 2018. In Q1 2020, the Company initiated sales of Kuida[™] in the UK, however, since the onset of the COVID-19 pandemic, the Company has limited Kuida[™] related activities outside of Colombia.

The following table shows the gross margin results for the Kuida Wellbeing products for the three and six months ended June 30, 2021 and 2020:

	For the three months ended		For the six months ende	
	2021	June 30 2020	2021	June 30 2020
Wellbeing product revenues (\$)	33,069	54,102	65,561	136,401
Units sold (#)	3,173	3,064	5,931	9,553
Gross margin	72%	79%	74%	72%

Fair value adjustments on biological assets and cannabis sales

The Company recorded a fair value gain on harvested and growing plants in the three and six months ended June 30, 2021, was \$0.9 million and \$1.4 million, respectively (2020 - \$0.7 million and \$0.7 million, respectively). In Q2 2021, net fair value adjustments of \$0.8 million were comprised of a gain of \$0.9 million along with a fair value loss of \$0.1 million on the sale of medical cannabis products. Significant estimates and assumptions on the value of the biological asset are disclosed in note 6 to the *Condensed Interim Consolidated Financial Statements for the three and six months ended June 30, 2021 and 2020.*

Expenses

General and administrative costs

General and administrative costs include the following:

	For the three m	For the three months ended		onths ended
		June 30		June 30
	2021	2020	2021	2020
	\$	\$	\$	\$
Salaries	1,913,424	2,796,304	4,868,337	5,981,832
Professional fees	377,170	163,570	645,348	847,517
Consulting	249,859	652,691	634,388	847,170
Investor relations	157,928	198,783	328,287	488,043
Travel and development	46,259	7,205	67,485	178,472
Corporate governance	897,306	302,484	1,876,870	484,070
Office and general	561,565	263,986	1,147,428	1,225,604
Depreciation and amortization	224,265	145,819	451,381	325,430
	4,427,776	4,530,842	10,019,524	10,378,138

Changes in general and administrative costs period over period are due to the following:

- Salaries decrease in 2021 compared to 2020 primarily as a result of signing bonuses that were paid in two parts to executive management in Europe being fully amortized at the end of Q1 2021, as well as the impact the devaluation of the Colombian Peso, partially offset by increased headcount from the Company's expansion in medical cannabis operations.
- Professional fees include financial advisory, accounting, and legal fees, which have decreased year to date, but increased in the current quarter due to the timing of capital markets and regulatory activities, as well as the increased scale of the Company's operations.
- Consulting decreased as a result of evolving market entry strategies and expansion of the organizational internal infrastructure to support ongoing growth rather than external consultants.
- Travel and development in Q2 2021, travel related activities began to increase as a result of business development activities following limited activity due to the COVID-19 pandemic.
- Investor relations decreased as overall investor relations activities were reduced beginning in 2020 following the onset of the COVID-19 pandemic as the Company focused on core operations.
- Public company costs includes directors' fees, directors' and officers' insurance, external audit, filing and listing fees. The increase from 2020 is mostly due to significant increases in insurance costs due to market dynamics outside of the Company's control as well as increased public company costs due to the growth of the Company's operations. The impact of higher insurance costs will continue throughout 2021.
- Office and general the increase from 2020 is correlated to the Company's increased global footprint, partially offset by the benefit of the devaluation of the Colombian Peso.

Share-based compensation

Share-based compensation includes expenses related to both stock options and restricted share units (RSUs). Compared to the prior year periods, for the three and six months ended June 30, 2021, share based payments were consistent at \$1.3 million and decreased 28% to \$2.1 million, respectively (2020 - \$1.3 million and \$3.5 million, respectively), as a result of the timing and underlying terms of grants. In May 2021, the Company issued 2.9 million stock options and 2.5 million RSUs, covering almost all employees at the Company at all levels. Subsequent to the issuance, 1.4 million stock options were forfeited, however, as approximately half of these option vested upon issuance the associated expense of \$0.2 million continued to be recognized.

Khiron Life Sciences Corp. Management's Discussion & Analysis For the Three and six months ended June 30, 2021 and 2020

Selling, marketing and promotion

These costs are related to corporate communications, educational conferences, costs associated with marketing and selling clinical, medical cannabis and KuidaTM wellbeing products. Costs decreased in both the three and six months ended June 30, 2021 compared to the 2020 as the costs incurred in 2020 includes marketing efforts for the launch of KuidaTM in the UK, while following the restrictions caused by COVID-19, the Company curtailed most of its marketing efforts. Selling, marketing and promotion costs increased 63% from Q1 2021 to Q2 2021 as the Company increased activities to support continued patient acquisition and the growth of revenues.

Research and development

Research and development included non-commercial cannabis production and extraction activities, as well as support for research projects such as Project Twenty21 in the UK. Non-commercial cannabis production and extraction activities include operating costs that relate to non-commercial activities and advancing the Company's cultivation, extraction, and analysis facilities in Ibagué, Colombia and do not result in the production of cannabis with the intent to sell. Up until April 1, 2020 and the start of increased commercial operations following the initiation of medical cannabis sales in Colombia, the majority of operating activities were for non-commercial activities and were expensed. Additionally, the Company successfully harvested licensed strains of cannabis and processed the dried flower into a cannabis extract in the second half of 2019, and in March 2020, the Company received its final certification required to manufacture and sell medical cannabis in Colombia.

In the first quarter of 2021, cultivation activities included commercial operations to support the Company's production of medical cannabis products currently being sold in Colombia and Peru as well as non-commercial activities focused on optimization opportunities to support the future production needs of the Company's operations. During three and six months ended June 30, 2021, the Company capitalized \$0.5 million and \$0.8 million, respectively, (2020 - \$0.4 million and \$0.5 million, respectively) costs to biological assets, a portion of which were transferred to inventory upon harvest.

Liquidity and Financial Condition

Cash flows

A summary of the Company's cash flow is as follows:

(Canadian dollars)	Q2 2021	Q1 2021
	\$	\$
Cash used in operating activities:		
Before working capital changes	(3,946,644)	(4,953,567)
Working capital changes	1,760,349	(3,241,821)
	(2,186,295)	(8,195,388)
Cash used in investing activities:		_
Purchase of property, plant and equipment	(290,092)	(110,128)
	(290,092)	(110,128)
Cash provided from financing activities:		_
Repayment of long-term debt	(582,875)	(249,426)
	(582,875)	(249,426)
Change in cash and short-term investments	(3,059,262)	(8,554,942)
Opening cash and short-term investments	12,504,652	21,649,041
Foreign exchange on cash and other	(89,205)	(589,447)
Closing cash and short-term investments	9,356,185	12,504,652

	For the three	months ended	For the six	months ended
		June 30		June 30
(Canadian dollars)	2021	2020	2021	2020
	\$	\$	\$	\$
Cash used in operating activities:				
Before working capital changes	(3,946,644)	(4,722,479)	(8,900,211)	(11,641,655)
Working capital changes	1,760,349	688,439	(1,481,472)	(2,279,968)
	(2,186,295)	(4,034,040)	(10,381,683)	(13,921,623)
Cash used in investing activities:		•		
Purchase of property, plant and equipment	(290,092)	(254,774)	(400,220)	(1,639,301)
· ·	(290,092)	(254,774)	(400,220)	(1,639,301)
Cash provided from financing activities: Shares purchased and cancelled				(212,389)
Repayment of long-term debt	(582,875)	(4,543)	(832,301)	(254,537)
Repayment of long-term debt	(582,875)	(4,543)	(832,301)	(466,926)
	(002,010)	(1,010)	(002,001)	(100,020)
Change in cash and short-term investments	(3,059,262)	(4,293,357)	(11,614,204)	(16,027,850)
Opening cash and short-term investments	12,504,652	24,474,481	21,649,041	36,904,781
Foreign exchange on cash and other	(89,205)	(5,184)	(678,652)	(700,991)
Closing cash and short-term investments	9,356,185	20,175,940	9,356,185	20,175,940

Cash used in operating activities

Cash used in operating activities before working capital changes mainly includes cash provided by gross profits from health services, sales of medical cannabis and sales of Wellbeing products less general and administrative costs, selling, marketing and promotion, and research and development. Net cash outflows

were consistent to the net loss incurred, as explained above in *Review of Operations*. In 2021, working capital changes reflect additional cash used in the purchase in Q1 2021 of directors' and officers' insurance for 2021 but expensed throughout the year and the capitalization of inventory from the Company's cultivation and extraction activities (previously expensed prior to commercialization).

Cash used in investing activities

In Q2 2021, purchases were limited to minor equipment for the Company's operations in Colombia. In Q1 2020, the Company completed construction at its new Zerenia[™] health centre, and purchased additional medical equipment, which is reflected in the six months ended June 30, 2020 as capital projects were subsequently limited.

Cash provided by financing activities

In Q1 2020, the Company received final approval from the TSXV for a normal course issuer bid to repurchase, for cancellation, up to 5,830,615 common shares of the Company, representing approximately 5% of the Company's presently issued and outstanding common shares (the "NCIB") commencing on or about March 4, 2020. As of March 31, 2020, the Company had repurchased 511,500 common shares for a total cost of \$212,389. No further shares have been repurchased subsequent to March 31, 2020 to the date of this Interim MD&A.

The proceeds from the Company's historical financings have been used and or allocated as follows (with variances in the expected use of proceeds explained in the footnotes below):

(Canadian dollars)	Pre-2021	July 2021	Total financings	Use of proceeds as at Mar. 2021	Use of proceeds as at Aug. 2021	Variance ¹
Intended use of proceeds:	\$	\$	\$	\$	\$	\$
Colombia cultivation facility expansion and equipment	9,976,040	-	9,976,040	5,200,000	5,200,000	-
Clinic capital expenditures	520,000	2,750,000	3,270,000	520,000	3,270,000	2,750,000
Cosmeceutical product launch and marketing	7,700,000	-	7,700,000	2,400,000	2,400,000	-
International expansion	8,519,200	-	8,519,200	13,500,000	13,500,000	-
Future acquisitions	4,000,000	2,750,000	6,750,000	1,200,000	3,950,000	2,750,000
Uruguay facility build	13,000,000	-	13,000,000	600,000	600,000	-
Operating capacity	5,000,000	-	5,000,000	5,000,000	5,000,000	-
Working capital, general and administrative and issuance costs	36,305,295	6,845,750	43,151,045	56,600,535	63,446,285	6,845,750
	85,020,535	12,345,750	97,366,285	85,020,535	97,366,285	12,345,750

Notes:

⁽¹⁾ The variances in the chart reflect the inclusion of the July 2021 financing, which was not included in the prior disclosures.

Commitments and contingencies

The following is a summary of the Company's obligations due in future fiscal years:

	Payments due by period					
Contractual obligations	2021	2022-2025	2026-2027	2028+	Total	
	\$	\$	\$	\$	\$	
Financial lease - land	58,022	464,176	232,088	406,154	1,160,440	
Financial lease - corporate						
and medical offices	303,619	878,777	23,918	-	1,206,314	
Research and development	255,000	85,000	· -	-	340,000	
Loans	120,229	132,369	-	-	252,598	
	736,870	1,560,322	256,006	406,154	2,959,352	

In March 2020, a lawsuit was filed in Uruguay against one of the Company's subsidiaries and other defendants unrelated to the Company, claiming certain finder's fees in connection with the acquisition of NettaGrowth and Dormul by the Company in June 2019. The Company believes the claims are completely without merit and intends to vigorously defend the claim. Due to the early stage of the proceedings, it is not possible to estimate the Company's potential liability in the litigation, if any.

Financial Condition

The application of the going concern concept assumes that the Company will continue in operation for at least the next twelve months and will be able to realize its assets and discharge its liabilities in the normal course of operations. As at June 30, 2021, the Company has not yet achieved profitable operations and had a loss of \$4.8 million and \$10.3 for the first three and six months of 2021, respectively, and a deficit of \$94 million. More vital to the analysis of going concern is the ongoing pandemic stemming from the COVID-19 pandemic, as declared by the World Health Organization in 2020. These factors cast significant doubt on the Company's ability to continue as a going concern. COVID-19 has had far-reaching impacts on every business and every individual globally. Management believes that the Company should have sufficient liquidity to continue operations for at least the next twelve months, satisfy all commitments and repay its liabilities arising from normal business operations as they become due. The Company had cash of \$9.4 million (pro-forma of \$20.6 million inclusive of the estimated net proceeds of the July 2021 financing) and a working capital balance of \$18.8 million at June 30, 2021. The net cash used in Q2 2021 was \$2.1 million, net of \$1.8 million released from non-cash working capital. The objective over the remainder of the year is to maintain the monthly spend and focus on increasing the inflows of cash from medical cannabis sales.

See Risk Factors and Caution Regarding Forward-Looking Statements.

Summary of Quarterly Results

	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020	Q1 2020	Q4 2019	Q3 2019
	\$	\$	\$	\$	\$	\$	\$	\$
Revenues	2,802,900	2,836,573	2,517,984	1,928,090	1,670,276	1,900,649	2,510,470	2,773,239
Net loss	4,796,002	5,494,351	2,374,004	6,714,994	5,712,704	9,237,187	8,235,272	10,621,101
Basic and diluted								
loss per share	0.03	0.04	0.01	0.06	0.05	0.08	0.06	0.09
Weighted average								
shares	151,027,315	150,717,735	130,292,068	117,643,807	116,545,818	116,606,697	115,399,465	113,996,724
outstanding								

⁽¹⁾ The Company has applied consistent accounting principles and has maintained consistent presentation and functional currency principles between periods.

The Company began generating revenue in the fourth quarter of 2018 with launch of its Kuida™ Wellbeing products and the acquisition of ILANS on November 30, 2018. Gross margins increased modestly over the periods until the onset of COVID-19 in 2020 which negatively impacted gross margins until Q1 2021 when gross margins improved.

Items affecting net loss:

- KuidaTM was launched in the fourth quarter of 2018 and as a result additional costs were incurred for marketing and selling which further increased through each of the quarters in 2019 as the Company stressed brand awareness and expanded distribution channels and markets.
- In 2019, the Company completed the construction of and commenced operations in its cultivation, extraction, and analysis facilities in Ibagué, Colombia expensing non-capital related costs from the start of 2019.
- Salaries increased on a quarterly basis as the Company prepared for growth on a global scale.
- Q4 2019 includes a gain realized on the amendment to the acquisition agreement for ILANS.
- Revenues in Q1 and Q2 2020 reflect lower revenues from the health centres because of the deferral
 of surgeries and associated revenues due to COVID-19.
- Q2 2020 reflects the initial unrealized gain on changes in fair value of biological assets and reduced general and administrative costs in response to cost cutting initiatives with COVID-19.
- Revenues in Q3 2020 reflect the decreased activity as a result of COVID-19 experienced in Q2 2020.
- Revenue in Q4 2020 and Q1 2021 increased as health services returned to pre-COVID-19 levels and medical cannabis revenues experienced significant growth period over period.
- Revenues in Q2 2021 were consistent with Q1 2021 as increases from medical cannabis were offset by decreases in health services
- Net loss in Q2 2021 improved from the prior quarter mainly due to the amortization of signing bonuses ending in Q1 2021

Adjusted EBITDA

The Company has included adjusted EBITDA (earnings before interest, taxes, depreciation and amortization) as a non-GAAP performance measure in this document. This performance measure is employed by management to assess the Company's operating and financial performance and to assist in business decision-making. The Company believes that, in addition to conventional measures prepared in accordance with GAAP, certain investors and other stakeholders use this information to evaluate the Company's operating and financial performance; however, this non-GAAP performance measure does not have a standardized meaning. Accordingly, the performance measure is intended to provide additional information and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with GAAP.

The following table provides a reconciliation of net loss to adjusted EBITDA.

	For the three months ended		For the six months ended June		
		June 30		30	
(Canadian dollars)	2021	2020	2021	2020	
	\$	\$	\$	\$	
Net loss before tax	(4,802,792)	(5,720,235)	(10,304,041)	(14,959,125)	
Add back (deduct):	, , , ,	,		, , ,	
Interest expense	96,611	146,864	191,329	267,972	
Depreciation and amortization	324,820	225,858	622,388	515,438	
Net fair value adjustment on biological assets and cannabis product sales	(780,483)	(689,385)	(1,251,574)	(689,385)	
Share-based compensation	1,311,811	1,342,802	2,033,016	3,491,417	
Amortization of signing bonus	-	838,695	839,627	1,653,389	
Adjusted EBITDA	(3,850,033)	(3,855,401)	(7,869,255)	(9,720,294)	

Transactions with Related Parties

Related parties and related party transactions impacting the consolidated financial statements are summarized below and include transactions with key management personnel, which includes those persons having authority and responsibility for planning, directing and controlling the activities of the Company as a whole. The Company has determined that key management personnel consist of executive and non-executive members of the Company's Board of Directors and corporate officers.

	For the three months ended		For the six months ended		
	June 30		June 30		
	2021	2020	2021	2020	
	\$	\$	\$	\$	
Management fees and salaries	1,085,568	1,461,415	2,734,566	2,952,840	
Share-based compensation	1,184,402	553,552	1,808,091	2,066,712	

For the three and six months ended June 30, 2021, the spouse of a director of the Company provided legal services to the Company in the normal course of business of approximately \$13,000 and \$33,000, respectively (three and six months ended June 30, 2020 - \$19,900 and \$33,900, respectively).

In late-June 2021, the law firm which a director of the Company, Alvaro Yanez, is a partner, joined the law firm CMS Rodriguez Azuero who provides legal services to the Company in the normal course of business.

Management of Capital

The Company's objectives when managing its capital are to safeguard its ability to continue as a going concern, to meet its capital expenditures for its continued operations, and to maintain a flexible capital structure which optimizes the cost of capital within a framework of acceptable risk. The Company manages the capital structure and adjusts it in light of changes in economic conditions and the risk characteristics of the underlying assets. To maintain or adjust its capital structure, the Company may issue new shares, issue new debt, or acquire or dispose of assets. The Company is not subject to externally imposed capital requirements.

Management reviews its capital management approach on an ongoing basis and believes that this approach, given the relative size of the Company, is reasonable. There have been no changes to the Company's capital management approach in the year. The Company considers its shareholders' equity as capital which as at June 30, 2021 is \$50.9 million.

Financial Instruments

Fair values

At June 30, 2021, the Company's financial instruments consist of cash and cash equivalents, short-term investments and accounts payable and accrued liabilities. The fair values of these financial instruments approximate their carrying values due to the relatively short-term maturity of these instruments.

The Company has exposure to the following risks from its use of financial instruments:

Credit risk

Credit risk is the risk of loss associated with the counterparty's inability to fulfil its payment obligations.

Page 20

Khiron Life Sciences Corp. Management's Discussion & Analysis For the Three and six months ended June 30, 2021 and 2020

Financial instruments that potentially subject the Company to concentrations of credit risks consist principally of cash and cash equivalents. All of the Company's cash is held at financial institutions which are Colombian chartered banks, Canadian credit unions, or funds held in trust with legal counsel in which management believes that the risk of loss is minimal, but the Company is subject to concentration of credit risk. Trade and accounts receivables consist of trade accounts receivable created in the course of normal business along with recoverable service taxes. The following table represents the aging of the Company's ILANS operations (health centres in Colombia), which has extended credit terms.

	June 30 2021	December 31, 2020
	\$	\$
0 – 30 days	1,750,708	2,003,072
31 – 90 days	342,869	276,694
91 – 120 days	512,930	12,047
>121 days	789,039	1,174,221
Total	3,395,545	3,466,035

Due to the nature of the ILANS operations (health centres in Colombia), the aging of accounts receivables is generally subject to collectability greater than 30 days. The historical average receivable is settled around 208 days after revenue recognition which is typical for the industry in Colombia.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company currently settles its financial obligations with out of cash. As at June 30, 2021, the Company's financial liabilities consist of accounts payable and accrued liabilities, and loans, which have contractual maturity dates within one year. The Company manages its liquidity risk by reviewing its capital requirements on an ongoing basis. There have been no changes in the Company's strategy with respect to credit/liquidity risk in the period.

Foreign currency risk

The Company's functional and reporting currency is the Canadian dollar but it is exposed to foreign currency risk with respect to the expenditures incurred by its foreign subsidiaries, predominately its Colombian subsidiary, Khiron Colombia SAS. If the currency were to increase or decrease by 5%, the foreign exchange loss or gain would be approximately \$200,000.

Off-Balance-Sheet Arrangements

The Company does not have any off-balance-sheet arrangements.

Share Capital

As at the date of this MD&A, August 20, 2021, the Company had 179,117,068 common shares issued and outstanding, 61,567,000 warrants outstanding (including compensation options), 4,600,167 stock options outstanding and 8,235,298 restricted share units outstanding. Each warrant, stock option and restricted share unit is exercisable or exchangeable for common shares of the Company on a one for one basis. Compensation options are exercisable for one common share of the Company and one warrant, with the warrant being exercisable for on common share.

Internal Controls Over Financial Reporting

Management has established processes to provide them with sufficient knowledge to support representations that they have exercised reasonable diligence to ensure that (i) the unaudited interim condensed consolidated financial statements do not contain any untrue statement of material fact or omit to state a material fact required to be stated or that is necessary to make a statement not misleading in light of the circumstances under which it is made, as of the date of and for the periods presented by the unaudited interim condensed consolidated financial statements; and (ii) the unaudited interim condensed consolidated financial statements fairly present in all material respects the financial condition, financial performance and cash flows of the Company, as of the date of and for the periods presented.

Page 22

In contrast to the certificate required for non-venture issuers under National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("NI 52-109"), the Venture Issuer Basic Certificate filed by the Company does not include representations relating to the establishment and maintenance of disclosure controls and procedures ("DC&P") and internal control over financial reporting ("ICFR"), as defined in NI 52-109. In particular, the certifying officers filing such certificate are not making any representations relating to the establishment and maintenance of: i) controls and other procedures designed to provide reasonable assurance that information required to be disclosed by the issuer in its annual filings, interim filings or other reports filed or submitted under securities legislation is recorded, processed, summarized and reported within the time periods specified in securities legislation; and ii) a process to provide reasonable assurance regarding the reliability of financial reporting and the preparation of unaudited interim condensed consolidated financial statements for external purposes in accordance with the issuer's generally accepted accounting principles (IFRS).

The Company's certifying officers are responsible for ensuring that processes are in place to provide them with sufficient knowledge to support the representations they are making in such certificate. Investors should be aware that inherent limitations on the ability of certifying officers of a venture issuer to design and implement on a cost effective basis DC&P and ICFR as defined in NI 52-109 may result in additional risks to the quality, reliability, transparency and timeliness of interim and annual filings and other reports provided under securities legislation.

Risk Factors

Due to the nature of Khiron's business, the legal and economic climate in which it operates and its present stage of development, Khiron is subject to significant risks. Additional risks and uncertainties not presently known to Khiron or that Khiron currently considers immaterial may also impair the business and operations. Factors that could cause actual results to differ materially from those set forth in forward-looking information include, but are not limited to: financial risks; inflationary risks; foreign exchange risks; international taxation risks; the Company's ability to obtain or maintain insurance at reasonable rates; product development, facility and technological risks; agricultural risks; changes to applicable laws or regulations; ability to obtain or maintain licences or certifications; product recall and product liability risks; import, export and transportation risks; expected number of medical cannabis users and the willingness of physicians to prescribe medical cannabis to patients in the markets in which the Company operates; ability to access financing on commercially attractive terms.

Implications of the COVID-19 Pandemic

The global outbreak of COVID-19 has resulted in governments worldwide enacting emergency measures to protect against the spread of the virus. These measures, which include, among other things, limitations on travel, self-imposed quarantine periods and social distancing measures, have caused material disruption to businesses globally resulting in an economic slowdown. Global equity markets have experienced significant volatility and weakness. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of any government and/or central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Company and its operating subsidiaries in future periods.

The Company cautions that it is impossible to fully anticipate or quantify the effect and ultimate impact of the COVID-19 pandemic as the situation is rapidly evolving. The extent to which COVID-19 impacts the Company's results will depend on future developments, which are highly uncertain and cannot be predicted, including new information that may emerge concerning the severity of COVID-19 and the actions taken by governments to contain it or treat its impact, including shelter in place directives, which, if extended, may impact the economies in which the Company now operates, or may in the future operate, and key markets into which the Company sells or intends to sell its products.

Khiron Life Sciences Corp. Management's Discussion & Analysis For the Three and six months ended June 30, 2021 and 2020

The risks associated with global COVID-19 measures, and the Company's own protocols, may have a material impact on the Company's ability to grow its business and generate revenue, which in turn could materially impact the Company's financial condition and results from operations. As of the date of this Prospectus, the Company has continued modified operations under COVID-19 protocols. The Company is actively addressing risks to its business from COVID-19 through a broad range of measures throughout its structure and is re-assessing its response to the COVID-19 pandemic on an ongoing basis, see "Description of the Business – Overview – Key developments during Q1 2021 and up to May 27, 2021 – Outlook and Impact of COVID-19" for additional information.

For a discussion of the risks faced by the Company, please refer to the Company's Annual Information Form, filed on April 29, 2021 and available under the Company profile on SEDAR, at www.sedar.com.